Risk Pool Application SFY 2016-17

Please complete all items and submit electronically to the Regional Managing Director. Upon review and concurrence of the Risk Pool Request, the Regional Managing Director will submit the application to the Deputy Secretary for the Department.

Lead Agency Name: Community Partnership for Children

Region: Northeast Contract No: NJ 205

Address: 135 Executive Circle, 2nd Floor Daytona Beach FL 32114

Lead Agency Contact: Mark Jones, CEO Phone No.: 386-254-3936

Contract Manager: Lori McCray Phone No.: 386-481-9299

This request is being submitted in response to an anticipated current year deficit in excess of available carry forward funds.

Financials:

1) Confirm the dollar amount being requested: $ 2,136,770

2) Confirm that funds will be expended by the end of the current fiscal year: X Yes ☐No

3) How do you propose to use these funds to address or correct the underlying cause of the shortfall?

   The primary driver of the budget shortfall we are experiencing is due to the increase of out of home care. As noted in our financial viability plan submitted to DCF on June 30th 2016, OHC went from 654 children on 7/1/2014 to 1155 children at the end of June 2016. This represents an increase of 501 children in over a two-year period which correlates to a 77% increase. Furthermore, between September 2013 and September 2016 we experienced a 90.72% increase in removals of children coming into our foster care system. This data report was generated by DCF to be used as part of the risk pool application criteria. This increase overwhelmed our system of care to which time we ran out of foster care home capacity in late 2014.

   There are two primary cost centers that were a direct result of the increase of OHC.

   1. OHC costs have risen steadily over the past two years and is currently at $19,500 a day average. This is $3,500 a day over budget which will result in a $105,000/month running deficit for the remaining months of November through June 2017 using a straight-line projection. For the remaining of the fiscal year we

are projecting a deficit of $840,000/year. For the first four months July through October 2016 we were $266,000 in deficit contributed to OHC costs which brings the total to $1,106,000 for the entire fiscal year.

Some contributing factors were youth with very intensive therapeutic needs that needed to be placed in higher end residential placements. A majority of these youth entered our system of care through a lock out situation. Historically these youths have presented with extensive and complex behavioral health needs. We have also experienced a significant number of children who required other types of specialized residential group care as the availability of Medicaid-funded therapeutic placements and delinquency commitment programs across Florida have significantly decreased over the past several of years.

2. Due to the increase in children in our system of care we have had to hire additional staff members, specifically case managers in order to keep case load ratios at a level the work loads are manageable. This represents an additional 15 staff members at any given time with two-thirds of them being case managers and the balance being family support workers. Calculating an average salary/benefits for Case Managers at $45,000/year and Family Support Workers at $30,000/year, this amounts to an annual deficit of $450,000 for Case Managers and $150,000 for FSW's totaling $600,000/year. Due to the increase in children, mileage for staff has also increased and is over budget approximately $7,000/mo. resulting in $84,000/year increase.

   Taking into consideration the above primary cost centers we anticipate an annual deficit of $1,790,000. We also carried forward a deficit of $346,770 into the current fiscal year from FY 2015-16.
   This would give us a total projected deficit of $2,136,770

   If approved, CPC plans to use the risk pool funds cover the additional costs of children in OHC to include RGC costs and the associated personnel costs.

   We will continue to aggressively work the Financial Viability Plan to attempt to off-set the projected financial deficit. During the 1st qtr of the plan we initially made some progress on moving children out of Residential Group care but then had to place more back in, primarily teens that came in through failed placements or lockouts. The OHC care number continued to go up and went over 1200. As of 11/28/16 it has reduced down to 1176 which is good progress and will show on our 2nd qtr report. We have also been able to begin returning children back to their parents through the Conditions of Return which is also helping to reduce Out of home Care numbers. We are reporting in weekly internally on the Financial Viability Goals , and adjust strategy or intervention when needed.

Lead Agency Name: Community Partnership for Children

Region: Northeast

Contract No.: NJ 205

MARK D JONES
Mark D Jones

Lead Agency CEO/ED Name and Signature

11/29/16

Date

Lori McCray, L McCray

CBC Contract Manager Name and Signature

11/30/2016

Date

Regional Managing Director Name:

Please confirm the following:

The Lead Agency submitted a Financial Viability Plan. ☑ Yes ☐ No

The Lead Agency is actively working its Financial Viability Plan. ☑ Yes ☐ No

Please check the applicable box to indicate your level of support of this application:

☑ Concur

☐ *Do Not Concur

Patricia Medina

Regional Managing Director Signature

11/30/2016

Date